Project Management Institute

Professional in Business Analysis

PBA

Examination Preparation Course



PMI Exam Preparation Training

GLOBAL TRAINING INSTITUTE

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Course Description

The PMI-PBA certification recognizes an individual's expertise in business analysis and uses these tools and techniques to improve the overall success of projects. The PMI-PBA certification carries a high level of professional credibility.

The **PMI-PBA Exam Preparation Training** is designed for professionals seeking to enhance their skills in business analysis and successfully prepare for the PMI Professional in Business Analysis (PMI-PBA) certification exam. This course provides a comprehensive overview of business analysis concepts, methodologies, and best practices, equipping participants with the necessary tools to effectively manage requirements and drive successful project outcomes.

Who Should Attend

- Business Analysts
- Project Managers
- Requirements Analysts
- Product Managers
- Business Consultants
- Program Managers
- Quality Assurance Professionals
- Stakeholders and Decision Makers
- Anyone Seeking PMI-PBA Certification

Course Objective

- Understand Key Concepts
- Elicit and Analyze Requirements
- Manage Requirements Throughout the Project Lifecycle
- Facilitate Stakeholder Communication
- Apply Business Analysis Tools and Techniques
- Prepare for the PMI-PBA Certification Exam
- Evaluate Solutions and Benefits
- Enhance Problem-Solving Skills
- Foster Professional Development

Course Content

The **PMI-PBA Exam Preparation Training** covers a comprehensive curriculum designed to equip participants with essential knowledge and skills in business analysis. The course content includes the following key areas:

Introduction to Business Analysis

- Overview of business analysis and its importance
- Roles and responsibilities of a business analyst
- Key concepts and terminology

Needs Assessment

- Techniques for identifying business needs
- Methods for stakeholder engagement and analysis
- Tools for documenting business requirements

Requirements Elicitation

- Strategies for effective requirements gathering
- Techniques such as interviews, workshops, surveys, and observation
- Best practices for facilitating discussions with stakeholders

Requirements Management and Communication

- Frameworks for managing and prioritizing requirements
- Techniques for communicating requirements clearly
- Tools for tracking changes and maintaining requirement documentation

Solution Evaluation

- Approaches to assess proposed solutions against business needs
- Methods for validating and verifying requirements
- Techniques for measuring solution effectiveness and benefits realization

Business Analysis Tools and Techniques

- Introduction to various tools used in business analysis (e.g., SWOT analysis, process mapping, user stories)
- Practical applications of these tools in different scenarios

Exam Preparation Strategies

- Overview of the PMI-PBA exam structure and content outline
- Study tips and resources for effective exam preparation
- Practice questions and mock exams to gauge readiness

Case Studies and Real-World Applications

- Analysis of case studies to apply business analysis concepts in practical situations
- Group discussions and exercises to enhance problem-solving skills

Networking and Professional Development

- Opportunities for networking with peers and industry professionals
- Resources for continued learning and professional growth in business analysis

Is a PMI-PBA right for you?

Business analysis is a topic of growing importance to projects and programs. The marketplace reflects this importance, as practitioners increasingly embrace business analysis as a technique for uncovering business needs, managing requirements, and creating effective solutions to business problems.

PMI conducted a Role Delineation Study (RDS) in the development of the certification in alignment with industry best practices. This study determined the level of importance of each of the tasks, tools and techniques, and knowledge and skills required to use business analysis principles and practices in project management. It is the basis for the creation of the examination. The examination for the PMI-PBA certification is a vital part of the activities that lead to earning this certification. Thus, it is imperative that the examination accurately reflect the business analysis practices, tools and techniques being used by practitioners of business analysis.

The PMI-PBA Role Delineation states that candidates for the PMI-PBA certification:

- Perform their duties under general supervision and are responsible for working with stakeholders to define an organization's business requirements in order to shape the output of projects and ensure they deliver the expected business benefit.
- Spearhead the discovery, analysis and overall management of the requirements for a project.
- Demonstrate sufficient knowledge and experience to appropriately apply business analysis tools and techniques to enable project success .

Course Fees:

- The course fees do not include PMI membership or the final exam fee.



GTI Certificate & PMI Certification

- Global Training Institute (GTI) Certificate of Completion is awarded to delegates who attend and successfully finish the training course.
- GTI is a Coordination Office and International Relations for PMI
- **PBA®** certification requires successful completion of the examination conducted by the Project Management Institute (PMI)®.



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